Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Local Gov	ernment Typ	e /nship	Village	✓ Other	Local Governm	ent Name AREA TRANSI	T SYSTFM		County CLINTO	N
Audit Date 9/30/04		mornp	Opinion 11/30	Date	OLIIVI OIL		port Submitted to State:		<u> </u>	
We have accordar Financia	e audited to nce with the state of the state	he Sta	ancial stater atements of	ments of this	nmental Accor	government and r unting Standards	endered an opinion Board (GASB) an the Michigan Depa	d the <i>Uni</i>	form Rep	
We affire		., ,			5					
	· ·						nt in Michigan as re	evised.		
				_	d to practice ir	_				
	er affirm th ts and rec			responses h	nave been disc	closed in the financ	cial statements, inc	luding the	notes, or i	n the report of
You mus	t check the	applic	cable box fo	r each item l	pelow.					
Yes	✓ No	1. (Certain com	ponent units	/funds/agencie	es of the local unit	are excluded from	the financi	al statem	ents.
Yes	✓ No		There are a 275 of 1980)		deficits in one	e or more of this u	ınit's unreserved fu	ınd balanc	es/retaine	ed earnings (P.A
Yes	✓ No		There are ir amended).	nstances of	non-complian	ce with the Unifor	m Accounting and	l Budgetin	g Act (P./	A. 2 of 1968, as
Yes	✓ No						order issued und Iunicipal Loan Act.	ler the Mu	ınicipal Fi	nance Act or its
Yes	✓ No			-			comply with statu led [MCL 38.1132]		ements. (P.A. 20 of 1943
Yes	✓ No	6. 1	The local uni	it has been c	delinquent in d	istributing tax reve	nues that were col	ected for a	nother ta	xing unit.
Yes	✓ No	7. p	ension ben	efits (norma	I costs) in the	current year. If th	ent (Article 9, Sec ne plan is more tha ntributions are due	in 100% fu	ınded and	the overfunding
Yes	✓ No		The local ur MCL 129.24		dit cards and	has not adopted	an applicable poli	cy as requ	ired by F	P.A. 266 of 1995
Yes	✓ No	9. T	he local uni	t has not ad	opted an inves	stment policy as re	quired by P.A. 196	of 1997 (N	1CL 129.9	95).
We have	enclosed	I the fo	ollowing:				Enclose		To Be warded	Not Required
The lette	r of comm	ents a	nd recomme	endations.			V			
Reports	on individu	ıal fed	eral financia	l assistance	programs (pro	ogram audits).				~
Single A	udit Repor	ts (AS	LGU).							v
	ublic Account	,	n Name) DSON, P.C	•						
Street Add	ress OOLIDG	E ŖD				City EAST	LANSING	State MI	ZIP 48	823
Acabuntan	/	Ru	hadsen	P.C.		·	· · · · · · · · · · · · · · · · · · ·	Date 3/11	/05	

CLINTON AREA TRANSIT SYSTEM CLINTON COUNTY ST. JOHNS, MICHIGAN FINANCIAL STATEMENTS SEPTEMBER 30, 2004



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors Clinton Area Transit System Charlotte, Michigan

We have audited the accompanying financial statements of the business-type activities of the Clinton Area Transit System as of and for the year ended September 30, 2004, which collectively comprise the Organization's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the management of the Clinton Area Transit System. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Clinton Area Transit System as of September 30, 2004, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with U.S. generally accepted accounting principles.

As discussed in note 1 to the financial statements, the Clinton Area Transit System adopted the provision of Governmental Accounting Standards Board (GASB) Statement 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, as amended by GASB 37, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments Omnibus.

The management's discussion and analysis and the required supplementary information on pages 3 through 8 are not a required part of the basic financial statement but are supplementary information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted primarily of inquires of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Clinton Area Transit System's basic financial statements. The accompanying schedule of expenditures is for purpose of additional analysis as required by audits of states, local governments and non-profit organizations, and is not part of the general purpose financial statements of the Clinton Area Transit System. The supplemental financial information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated November 30, 2004 on our consideration of the Clinton Area Transit System's internal control over financial reporting and our tests of its compliance with certain laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report considering the results of our audit.

Certified Public Accountants

Layton & Michardson, P.C.

Clinton Area Transit System Management's Discussion and Analysis

The goal of this discussion and analysis is to provide highlights to the Clinton Area Transit System's (CATS) financial activities for the Fiscal Year ended September 30, 2004. Readers are encouraged to read this section in conjunction with the accompanying basic financial statements.

Financial Highlights

- Assets: CATS assets exceeded its liabilities by \$81,260. All of this amount may be used to meet ongoing transit obligations to citizens and creditors. The total assets decreased by \$88,171. The majority of the decrease was due to vehicle depreciation. CATS did purchase one new bus, Bus 2, during the Fiscal Year at a cost of \$51,255. Bus 2 was funded 80% (\$41,004) with Section 5309 Federal funds and 20% (\$10,251) with State funds. CATS had \$1,345 in unreserved cash assets on September 30th. This low level of assets reflects CATS' operating without a millage. This is \$2,218 less than September 30, 2003.
- Ridership decreased from FY 2003's ridership of 43,670 to 42,571, down 2.5%. The total operating miles decreased from the FY 2003's total of 334,743, to FY 2004's 297,076, or 8.9%. CATS is attempting to become more efficient by decreasing its operating miles in the face of declining revenues.
- CATS has funding from FY 2004 (Section 5309) to purchase one bus (\$57,205) and scheduling software (\$49,112). MDOT has not yet signed the contracts authorizing the expenditure of these funds which total \$106,317, which are 80% Federal and 20% State.
- CATS has a Section 5309 Federal capital appropriation (FY 2005) of \$1,250,000. The actual available Federal funding, after FTA administrative fees, is \$1,214,724. The State match will be \$303,681. The total funds, which are not expected to be available until FY 2006, are \$1,518,405. This funding will be used to replace vehicles, buy tools and other capital needs.

Overview of the Financial Statements

The annual report includes this management discussion and analysis report, the independent auditor's report and the basic financial statement of CATS, which include notes that explain in more detail some of the information in the financial statements. This is the first time that this report is presented in this format as required by GASB Statement No. 34.

Clinton Area Transit System Management's Discussion and Analysis

As an Act 196 Transit Authority, CATS provides demand-response service for residents of Clinton County and for people who work in Clinton County. Transportation purposes are medical, employment, recreation and education.

Required Financial Statements

The financial statements report information on CATS uses accounting methods similar to those used by private sector companies. These statements offer short and long-term financial information about its activities. The Statement of Net Assets includes all of CATS' assets and liabilities and provides information about the nature and amounts of investments in resources (assets) and the obligations of CATS creditors (liabilities). It also provides the basis for evaluating the capital structure of CATS and assessing the liquidity and financial flexibility of CATS.

All of the current year's revenues and expenses are accounted for in the Statement of Revenues, Expenses and Changes in Fund Net Assets. This statement measures the success of CATS' operations over the past year and can be used to determine whether CATS has successfully recovered all of its costs through its user fees and other charges, profitability and credit worthiness.

The final required financial statement is the Statement of Cash Flows. This statement reports cash receipts, cash payments and net changes in cash resulting from operations, investing, and financing activities and provides answers to such questions as where did the cash come from, what was the cash used for, and what was the change in the cash balance during the reporting period.

Financial Analysis of Clinton Area Transit System

The Statement of Net Assets and the Statement of Activities provides the information to determine how CATS did financially during FY 2004. The net assets, or the difference between assets and liabilities, and the changes in them can indicate whether financial health is improving or deteriorating over time. However, other non-financial factors such as changes in economic conditions, service area and new or changed government legislation also need to be considered in determining CATS' financial health.

Net Assets

CATS' Condensed Statement of Net Assets and Statement of Revenue, Expenses, and Changes in Fund Net Assets are presented in the following Tables. Comparative financial data is included for FY 2003 and FY 2004.

Clinton Area Transit System Management's Discussion and Analysis

Table 1 Condensed Statement of Net Assets FY 2003 – FY 2004

	FY 2003	FY 2004
Current Assets Fixed Assets	\$ 17,248 203,008	\$ 22,351 <u>139,431</u>
Total Assets	\$ <u>220,255</u>	\$ <u>161,782</u>
Current Liabilities Note Payable to Bank Other Current Liabilities Total Current Liabilities	\$ 14,032 0 <u>38,768</u> \$ 82,800	\$ 16,923 40,500 23,099 \$ 80,522
Invested in Capital Assets Net of Debt -Restricted -Unrestricted	203,255 0 <u>203,255</u>	0 0 <u>81,260</u>
Total Net Assets	\$ <u>220,255</u>	\$ <u>161,782</u>

Table 2 Condensed Statement of Revenue, Expenses, And Changes in Fund Net Assets FY 2003 – FY 2004

FY 2003	FY 2004
\$160,711	\$160,442
218	714
<u>278,231</u>	<u>305,282</u>
\$439,160	\$466,438
\$ 82,837	\$ 114,831
<u>479,745</u>	<u>446,611</u>
\$562,582	\$ 561,442
-\$90,074	-\$95,004
\$ <u>317,329</u>	\$ <u>176,264</u>
\$ <u>220,255</u>	\$ <u>81,260</u>
	\$160,711 218 <u>278,231</u> \$439,160 \$ 82,837 <u>479,745</u> \$562,582 -\$90,074 \$ <u>317,329</u>

Clinton Area Transit System Management's Discussion and Analysis

While the Statement of Net Assets shows the change in financial position of net assets, the Statement of Revenues, Expenses and Changes in Fund Net Assets shows that the operating loss before Intergovernmental (non-operating) revenues was a factor in the Change in Net Assets. In addition, the Depreciation expense of \$114,831 is a non-cash expense, which represents the reduction in the value of vehicles and office equipment. Due to the nature of CATS' capital, this cost is not considered in the day-to-day fiscal management process because of the capital grants available through State and Federal funding.

CATS' operating revenue decreased approximately .2%, or \$269. Non-operating revenue decreased by approximately 9.05%, or \$26,181.

Operating expenses declined by 7%, or \$33,133.

Capital Assets

The acquisition of new vehicles is generally funded by (80%) Federal sources and (20%) State match from the Michigan Department of Transportation. This funding source also allows CATS to use all of its operating revenues on daily service and not tie up those incomes with debt payments for equipment. This allows for CATS to maintain its fleet at an average life of 5 (five) years.

Eleven of CATS' fourteen vehicles are eligible for replacement under Michigan Department of Transportation rules. The FY 2005 Section 5309 vehicle grant will allow CATS to replace all eligible vehicles. This funding is not expected to be actually available until FY 2006.

During the Fiscal Year 2004, a new bus was purchased (Bus 2).

Table 3 Capital Assets FY 2003 – FY 2004

	FY 2003	FY 2004
Buses	\$357,233	\$408,488
Van & Minivans	205,088	205,088
Office Furniture & Equipment	17,257	17,257
Subtotal	\$579,578	\$630,833
Less: Accumulated		
Depreciation	(376,571)	(491,402)
Net Property &		
Equipment	\$ <u>203,007</u>	\$ <u>139,431</u>

Clinton Area Transit System Management's Discussion and Analysis

Debt Administration

CATS has no long term debt.

As of September 30, 2004, the significant debt issue for CATS was a Note Payable to Firstbank of St. Johns of \$40,500. As of the date of this writing, this note has been paid down to \$20,000. This reduction in debt was possible as a result of CATS receiving a \$40,000 grant from Clinton County. \$30,000 of this was used to pay down the Bank Note from \$50,000 to \$20,000.

Economic Factors

Many of the funds that subsidize public transportation operations are appropriated by both State and Federal governments. While the Federal funds have remained constant at 10.95% of expenditures, the State funds have declined during the past two years in total dollars and as a percent of expenditures as detailed in the table below. The reduction in State funding has had a significant negative impact on CATS' financial position.

Fiscal Year	Budget Total	Subsidy Amount	Subsidy Percentage	Net Change in Dollars	Net Change in Percentage
Fy 02	\$ 435,000	\$199,457	45.85%		
Fy 03	\$ 467,500	\$204,765	43.80%	\$ 5,308	-2.05%
Fy 04	\$ 421,500	\$178,027	42.24%	\$ (26,738)	-1.56%
Fy 05	\$ 402,460	\$154,696	38.44%	\$ (23,331)	-3.80%

CATS had a millage question on the general election ballot in November, 2004. This question was defeated by 508 votes, 17,005 for to 17,513 against.

CATS as of this writing has requested the Clinton County Commissioners to place another millage issue on the ballot for the election scheduled for August, 2005.

In the current economic environment, transit authorities either need a local millage to support their operations or on-going financial support from local governments. Consequently, CATS is seeking a dedicated millage to support financial operations.

Clinton Area Transit System Management's Discussion and Analysis

Contact Information

This financial report is designed to provide our customers and creditors with a general overview of CATS' finances and demonstrate CATS' accountability for the funds it receives. Anyone having questions regarding this report or desiring additional information may contact the Transportation Manager for Clinton Area Transit System at 304 N. Brush Street, St. Johns, Michigan, 48879. The telephone number is (989) 224-8127.

STATEMENT OF NET ASSETS SEPTEMBER 30, 2004

ASSETS

CURRENT ASSETS Cash Accounts receivable Due from other governmental units Prepaid expenses	\$	1,345 9,454 8,329 3,223
TOTAL CURRENT ASSETS		22,351
CAPITAL ASSETS Vehicles Equipment		613,576 17,257
TOTAL CAPITAL ASSETS		630,833
Less: accumulated depreciation		(491,402)
Net Capital Assets		139,431
TOTAL ASSETS	\$ _	161,782
LIABILITIES AND NET ASSETS		
LIABILITIES		
CURRENT LIABILITIES Accounts payable Line of credit Accrued payroll Due to other governmental units	\$	17,565 40,500 9,827 7,241
TOTAL CURRENT LIABILITIES		75,133
LONG-TERM LIABILITIES Accrued vacation and sick pay		5,389
TOTAL LIABILITIES		80,522
NET ASSETS RETAINED EARNINGS		
Unreserved	_	81,260
TOTAL LIABILITIES AND NET ASSETS	\$ _	161,782

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2004

		PR			
			OPERATING	CAPITAL	
			GRANTS	GRANTS	
		CHARGES	AND	AND	BUSINESS
		FOR	CONTRI-	CONTRI-	TYPE
	EXPENSES	SERVICES	BUTIONS	BUTIONS	ACTIVITIES
FUNCTIONS/PROGRAMS Primary Government					
Business-Type Activities	\$560,747\$	160,442	\$ 254,741	\$ 51,255	\$ (94,309)
	General Revenues Unrestricted invest Interest on line of				76 (771)
	Total General l	Revenues and Tr	ansfers		(695)
	Change in 1	Net Assets			(95,004)
	NET ASSETS, OCT	OBER 1			176,264
	NET ASSETS, SEP	TEMBER 30			\$81,260_

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED SEPTEMBER 30, 2004

OPERATING REVENUES	\$	160,442
OPERATING EXPENSES		561,442
LOSS FROM OPERATIONS		(401,000)
NONOPERATING REVENUES Federal sources State sources Local sources Interest income		64,469 172,906 17,290 76
TOTAL NONOPERATING REVENUES		254,741
NET LOSS		(146,259)
RETAINED EARNINGS, OCTOBER 1		176,264
CAPITAL CONTRIBUTION	_	51,255
RETAINED EARNINGS, SEPTEMBER 30	\$_	81,260

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED SEPTEMBER 30, 2004

CASH FLOWS FROM OPERATING ACTIVITIES	Φ.	160 107
Cash received from customers Payment to suppliers	\$	160,127 (188,941)
Payment to suppliers Payment to employees		(268,015)
NET CASH USED IN OPERATING ACTIVITIES		(296,829)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		64.000
Federal grants		64,932 171,812
State grants Local contributions		17,290
NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES		254,034
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Proceeds from line of credit		57,500
Payment of line of credit		(17,000)
Purchase of capital assets Proceeds from capital contributions		(51,255) 51,255
NET CASH FLOWS PROVIDED BY CAPITAL AND RELATED		
FINANCING ACTIVITIES		40,500
CASH FLOWS FROM INVESTING ACTIVITES		
Interest received		76
NET DECREASE IN CASH AND CASH EQUIVALENTS		(2,219)
CASH, OCTOBER 1		3,564
CASH, SEPTEMBER 30	\$_	1,345
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY(USED IN) OPERATIONS		
Loss from operations	\$	(401,000)
Adjustments to reconcile operating loss to net cash provided by		
(used in) operating activities		114,831
Depreciation Change in assets and liabilities		114,031
Increase in accounts receivable		(315)
Decrease in prepaid expense		2,181
Increase in accounts payable		3,143
Decrease in accrued payroll		(2,925) (7,142)
Decrease in accrued vacation and sick pay Decrease in other accrued liabilities		(7,142) $(5,602)$
	\$	(296,829)

NOTES TO FINANCIAL STATEMENTS SEPTEMBER 30, 2004

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Clinton Area Transit System was established under the applicable laws of the State of Michigan Public Act 196, as amended, to operate a transportation system within the County of Clinton on October 18, 2001. Public Act 196 known as the "Public Transportation Authority Act" authorizes the formation of public transportation authorities with certain powers and duties as separate and distinct political subdivisions within the State of Michigan.

Prior to the formation of the Clinton Area Transit System, public transportation services were provided to the residents of Clinton County by a nonprofit organization know as Community Resource Volunteers. To facilitate the transition of providing transportation to the residents of Clinton County, vehicles and other related equipment purchased by Community Resource Volunteers with federal and state assistance were transferred to the Transit during the fiscal year ended September 30, 2002.

The Clinton Area Transit System is eligible to receive federal and state financial assistance in the form of operating and capital grant funding to support its operation, expand marketing, and specialized services, and replace buses and other equipment. The Clinton Area Transit System provides demand response services within Clinton County. The Transit also provides special services on a contractual basis to nonprofit agencies within the County.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Transit has elected not to follow subsequent private-sector guidance.

A. Reporting Entity

The accompanying financial statements are exclusive presentations of the financial condition and results of operations of the Clinton Area Transit System. The Transit System has followed the guidelines of the Governmental Accounting Standards Board's Statement No. 14, and has determined that no entities should be consolidated into its general purpose financial statements as component units. Therefore, the reporting entity consists of the primary government financial statements.

B. Basis of Presentation

The accounts of the Clinton Area Transit System are organized on the basis of a fund which is considered a separate accounting entity. The operation of the fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenses. The Transit resources are allocated to and accounted for in the individual fund based upon the purpose for which they are to be spent and the means by which spending activities are controlled. The fund in the financial statements in this report is described as follows:

NOTES TO FINANCIAL STATEMENTS - Continued SEPTEMBER 30, 2004

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

C. Enterprise Fund

This fund is used to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

D. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e. the statements of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary organization of the Clinton Area Transit System.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services and privileges provided 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. All taxes are reported as general revenue.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from provided services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expense for enterprise funds and internal service funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

E. Measurement Focus, Basis of Accounting, and Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. In the individual fund statements and schedules, the proprietary funds are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are reported when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

F. Cash

The Clinton Area Transit System cash accounts consist of checking and savings accounts. The balances in the cash accounts are available to meet current operating requirements.

NOTES TO FINANCIAL STATEMENTS - Continued SEPTEMBER 30, 2004

NOTE 1: ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

G. Receivables

Receivables have been recognized for all significant amounts due the Transit. No allowances have been made for uncollectible amounts because, if they remain unpaid, most delinquent receivables can be added to the tax roll and become a lien against the property.

H. Capital Assets

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. The proprietary fund is accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities (whether current of noncurrent) associated with the activity are included on the balance sheet.

Capital assets are recorded at cost, or if donated, at fair market value at the date of donation. Expenses that materially extend the useful life of existing assets are capitalized. Depreciation of all exhaustible fixed assets used by the proprietary fund is charged as an expense against operations. Accumulated depreciation is reported on the proprietary fund balance sheet. Depreciation is computed on the straight-line method over the estimated useful lives of the related assets.

The estimated useful lives are:

Vehicles 4-7 years Equipment 4-7 years

I. <u>Estimates</u>

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires the use of estimates and assumptions that affect the reporting of certain assets, liabilities, revenues, and expenditures. Actual results may differ from estimated amounts.

NOTES TO FINANCIAL STATEMENTS - Continued SEPTEMBER 30, 2004

NOTE 2: CASH

The Clinton Area Transit System is authorized to invest any of its funds in one or more of the following:

- A. Bonds, securities and other obligations of the United States or any agency or instrumentality of the United States.
- B. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a state or nationally chartered bank or a state or federally chartered savings and loan association, saving bank, or credit union whose deposits are insured by an agency of the United States government and which it maintains a principal office or branch office located in this state under the laws of state or the United States, but only if the bank, savings and loan association, savings bank or credit union is eligible to be a depository of surplus funds belong to the State under Section 5 of of Act No. 105 of the Public Acts of 1855, as amended, being Section 21,145 and 21,146 of Michigan Compiled Laws.
- C. Commercial paper rated at time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase.
- D. The United States government or federal agency obligations repurchase agreements.
- E. Bankers acceptances of United States banks.
- F. Mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

Federal Deposit Insurance Corporation (FDIC) regulations provide that deposits of governmental agency's are to be separately insured for the amount of \$100,000 for deposits in an insured bank for savings deposits and \$100,000 for demand deposits. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$100,000. Michigan Compiled Laws allow for collateralization of government deposits, if the assets for pledging are acceptable to the State Treasurer under Section 3 of 1855 PA 105, MCL 21,143, to secure deposits of state surplus funds, securities issued by the Federal Loan Mortgage Corporation, Federal National Mortgage Association, or Government National Mortgage Association.

Association, of Government National Wortgage Asso	ociation.
Cash on the balance sheet consists of the following:	
Checking and savings accounts	\$ <u>1,346</u>
The Transit System's bank deposits at September 30	, 2004, are composed of:

 $\begin{array}{ccc} & & CARRYING & BANK \\ AMOUNT & BALANCE \\ \\ Insured (FDIC) & \$ \underline{ 1,346} & \$ \underline{ 11,266} \\ \end{array}$

NOTES TO FINANCIAL STATEMENTS - Continued SEPTEMBER 30, 2004

NOTE 3: CAPITAL ASSETS

A summary of the Transit's capital assets at September 30, 2004, follows:

	BALANCE SEPTEMBER 30, 2003	ADDITIONS	DELETIONS	BALANCE SEPTEMBER 30, 2004
Vehicles Equipment	\$ 562,321 17,257	\$ 51,255	\$	\$ 613,576
Total	579,578	51,255		630,833
Less: accumulated depreciation	376,571	114,831		491,402
Net property and equipment	\$ <u>203,007</u>	\$(<u>63,576</u>)	\$	\$ <u>139,431</u>

The depreciation expense was \$114,830 for year ended September 30, 2004.

NOTE 4: SHORT-TERM DEBT

The Transit uses a revolving line of credit for \$50,000 to cover potential cash flow shortages. Short-term debt activity for the year ended September 30, 2004, was as follows:

	BEGINNING BALANCE		REPAYMENTS	ENDING BALANCE	
Line of credit	\$	\$ <u>57,500</u>	\$17,000	\$ <u>40,500</u>	

NOTE 5: COMPENSATED ABSENCES

Paid leave time is earned in varying amounts depending on an employee's classification and the number of hours worked. A maximum of forty (40) hours of paid leave time may be carried over to the subsequent year.

Full time employees can earn one hundred twenty (120) hours of paid leave time per year. Leave time is accrued at a rate of 4.616 hours per pay period. Part time employees earn two (2) hours of paid leave time for any pay period in which at least forty (40) hours are worked.

Sick and vacation payable at September 30, 2004 was \$5,389.

NOTES TO FINANCIAL STATEMENTS - Continued SEPTEMBER 30, 2004

NOTE 6: RETIREMENT PLAN

The Clinton Area Transit System employees participate in a Simple IRA Plan, which became effective on May 2, 2002.

All Transit System employees who are expected to receive at least \$5,000 in compensation for the calendar year are eligible to participate in the plan. The Transit is required to pay contributions to the plan that match the participant's contribution up to a maximum of three (3) percent of employee compensation. Participants may contribute up to one hundred (100) percent of their salary, up to the IRS maximum.

For the year ended September 30, 2004, the Transit contributed \$4,246 to the retirement plan. The Transit had a total payroll of \$267,361 and covered payroll of \$116,478.

NOTE 7: RELIANCE ON FUNDING SOURCES

The Transit receives a majority of its support form state and federal grant revenues. A significant reduction in the level of this support, if it were to occur, would have an effect on the Transit's programs and activities.

NOTE 8: RISK MANAGEMENT

The Clinton Area Transit System is a member of the Michigan Transit Pool Self-Insurance Pool ("Pool") established pursuant to an Intergovernmental Agreement entered into by the member Transit Agencies and Authorities.

This Pool was established for the purpose of making a self-insurance pooling program available for Michigan Transit Agencies and Authorities, which includes, but is not limited to, bodily injury liability, property damage liability, and personal injury liability related to vehicle operation of the Clinton Area Transit System.

The Clinton Area Transit System pays an annual premium to the Pool for this coverage. The agreement for the formation of the Pool provides that the Pool will be self-sustaining through member premiums.

The Clinton Area Transit System continues to carry commercial insurance for employee helath, workers' compensation, and other insurance including general liability and commercial building insurance.

Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three (3) fiscal years.

NOTES TO FINANCIAL STATEMENTS - Concluded SEPTEMBER 30, 2004

NOTE 9: CONTINGENT LIABILITIES

Under the terms of various federal and state grants, periodic compliance audits are required and certain costs may be questioned, allowed, or disallowed, which could result in funds being returned and/or received from grantor agencies.

NOTE 10: SUBSEQUENT EVENT

A special millage to help with funding for the Transit was on the ballot for the November, 2004 election, but failed by the voters. The Board is looking to other funding sources from local governments and possible budget cuts for the next year. A special election for this operating millage will be held in Spring of 2005.

SUPPLEMENTAL INFORMATION

STATEMENT OF OPERATING REVENUES FOR THE YEAR ENDED SEPTEMBER 30, 2004

Passenger fares Contract rides	\$ 65,603 94,839
TOTAL OPERATING REVENUES	\$ 160,442

STATEMENT OF OPERATING EXPENSES BY CATEGORY FOR THE YEAR ENDED SEPTEMBER 30, 2004

Coperator's salaries		O:	PERATIONS	MAI	NTENANCE	GENERAL INISTRATION	TOTAL	
and wages \$ 140,074 \$ \$ 140,074 Other salaries 8,291 2,627 60,687 71,605 Dispatcher's salaries 40,667 40,667 Fringe benefits 32,289 175 16,255 48,719 Retirement 2,243 69 1,934 4,246 Contractual services 4,246 5,845 5,845 Advertising fees 5,845 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed Fuel and lubricants 28,250 28,250 28,250 Tires and tubes 338 338 338 338 Other materials 348 13,522 18,103 11,03 11,03 11,03 11,03 11,03 11,03 11,03 11,03 11,03 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 11,05 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
Other salaries and wages 8,291 2,627 60,687 71,605 Dispatcher's salaries and wages 40,667 40,667 Fringe benefits 32,289 175 16,255 48,719 Other fringe benefits 32,289 175 16,255 48,719 Retirement 2,243 69 1,934 4,246 Contractual services 369 1,934 4,246 Advertising fees 5,845 5,845 5,845 Advertising fees 8,455 27,456 507 36,418 Materials and supplies consumed 5,100 5,100 5,100 5,100 5,100 6,181 Materials and supplies consumed 28,250 28,250 338 338 338 000 6,813 6,813 6,813 6,813 6,813 6,813 6,813 1,810 1,810 1,451 1,451 6,813 1,456 1,456 1,456 1,456 1,456 1,456 1,456 1,456 1,456 1,456 1,456 1,456	•							
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Dispatcher's salaries and wages 40,667 40,667 Fringe benefits 32,289 175 16,255 48,719 Retirement 2,243 69 1,934 4,246 Contractual services 34,246 5,845 5,845 Advertising fees 5,845 5,845 5,845 Aductic cost 5,100 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed 5,100 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
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Fringe benefits 32,289 175 16,255 48,719 Retirement 2,243 69 1,934 4,246 Contractual services 32,289 175 16,255 48,719 Advertising fees 5,845 5,845 5,845 Audit cost 5,100 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed 28,250 28,250 28,250 Tires and tubes 338 338 338 338 338 338 338 338 34,103 338 34,103								
Other fringe benefits 32,289 175 16,255 48,719 Retirement 2,243 69 1,934 4,246 Contractual services 369 1,934 4,246 Contractual services 8,455 28,455 5,845 5,845 Audit cost 5,100 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed 28,250 28,250 36,418 Fuel and lubricants 28,250 28,250 338 338 338 38 38 38 38 38 38 38 38 38 38 38 38 38 38 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 1,456 38 1,456 666 666 666 666 666 7,456 383 1,456 3,456 3,456 3,456 3,456 3,456 3,456 3,456 3,456<			40,667			,	40,667	
Retirement 2,243 69 1,934 4,246 Contractual services 3 5,845 5,845 Advertising fees 5,100 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed 28,250 507 36,418 Materials and supplies consumed 28,250 28,250 338 Tires and tubes 338 338 338 Other materials 383 13,522 18,103 Utilities 6,813 6,813 6,813 Insurance 28,902 28,902 28,902 Other insurance 666 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 596 596 596 Other miscellaneous expenses 596 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses								
Contractual services Advertising fees 5,845 5,845 Audit cost 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed Fuel and lubricants 28,250 28,250 Tires and tubes 338 338 Other materials 338 338 338 Other materials 6,813 6,813 6,813 Insurance 28,902 28,902 28,902 Other insurance 666 <td rowsp<="" td=""><td>Ç</td><td></td><td></td><td></td><td></td><td></td><td>,</td></td>	<td>Ç</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>,</td>	Ç						,
Advertising fees 5,845 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed Fuel and lubricants 28,250 28,250 28,250 28,250 28,250 28,250 28,250 338 Other materials 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,813 6,666 666			2,243		69	1,934	4,246	
Audit cost 5,100 5,100 Other services 8,455 27,456 507 36,418 Materials and supplies consumed Fuel and lubricants 28,250 28,250 Tires and tubes 338 28,250 Tires and tubes 338 338 Other materials 4,348 13,522 18,103 Utilities 6,813 6,813 Insurance 28,902 28,902 Other insurance 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses Travel and meetings 510 1,372 1,882 Association dues 596 596 Other miscellaneous 596 596 Other miscellaneous 596 596 Operating leases and rentals 6,676 (516) 6,160								
Other services 8,455 27,456 507 36,418 Materials and supplies consumed 28,250 28,250 Fuel and lubricants 28,250 338 Other materials 338 338 Other materials 338 13,522 18,103 Utilities 6,813 6,813 Insurance 28,902 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 11,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses Depreciation 114,831 114,831 TOTAL OPERATING								
Materials and supplies consumed 28,250 Fuel and lubricants 28,250 Tires and tubes 338 Other materials 338 and supplies 2,233 2,348 13,522 18,103 Utilities 6,813 6,813 Insurance 28,902 28,902 Other insurance 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 114,831 114,831 114,831 TOTAL OPERATING 114,831 114,831 114,831								
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Tires and tubes 338 Other materials and supplies 2,233 2,348 13,522 18,103 Utilities 6,813 6,813 Insurance 28,902 28,902 Other insurance 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 383 1,456 Miscellaneous expenses 596 596 Travel and meetings 510 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 114,831 114,831 114,831 TOTAL OPERATING 114,831 114,831 114,831								
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and supplies 2,233 2,348 13,522 18,103 Utilities 6,813 6,813 6,813 Insurance 28,902 28,902 28,902 Other insurance 666 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 1 1,372 1,882 Association dues 596 596 596 Other miscellaneous expenses 596 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses Depreciation 114,831 114,831 TOTAL OPERATING	Tires and tubes		338				338	
Utilities 6,813 6,813 Insurance 28,902 Other insurance 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 114,831 114,831 TOTAL OPERATING 114,831 114,831	Other materials							
Insurance 28,902 Other insurance 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 114,831 114,831 TOTAL OPERATING 114,831 114,831	and supplies		2,233		2,348			
Other insurance 666 666 Taxes and fees 1,073 383 1,456 Miscellaneous expenses 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 596 596 596 596 Depreciation 114,831 114,831 114,831 TOTAL OPERATING 114,831 114,831 114,831	Utilities					6,813		
Taxes and fees 1,073 383 1,456 Miscellaneous expenses 1,372 1,882 Travel and meetings 510 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 596 114,831 114,831 TOTAL OPERATING 114,831 114,831	Insurance		28,902					
Miscellaneous expenses 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 114,831 114,831 TOTAL OPERATING 114,831 114,831	Other insurance							
Travel and meetings 510 1,372 1,882 Association dues 596 596 Other miscellaneous expenses 596 596 Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses 596 596 596 Depreciation 114,831 114,831 TOTAL OPERATING 114,831 114,831	Taxes and fees		1,073			383	1,456	
Association dues Other miscellaneous expenses Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses Depreciation 114,831 114,831 TOTAL OPERATING	Miscellaneous expenses							
Other miscellaneous expenses Interest expense 118 653 771 Operating leases and rentals 6,676 (516) 6,160 Ineligible expenses Depreciation 114,831 114,831 TOTAL OPERATING	Travel and meetings	rec'	510				,	
expenses 118 653 771 Interest expense 653 771 Operating leases (516) 6,160 Ineligible expenses 114,831 114,831 TOTAL OPERATING 114,831 114,831	Association dues					596	596	
Interest expense 118 653 771 Operating leases (516) 6,160 Ineligible expenses (516) 6,160 Depreciation 114,831 114,831 TOTAL OPERATING 114,831 114,831	Other miscellaneous							
Operating leases and rentals Ineligible expenses Depreciation TOTAL OPERATING 6,676 (516) 6,160 114,831 114,831 114,831	expenses							
and rentals 6,676 (516) 6,160 Ineligible expenses 114,831 114,831 TOTAL OPERATING 114,831 114,831	Interest expense		118			653	771	
Ineligible expenses Depreciation 114,831 114,831 TOTAL OPERATING	Operating leases							
Depreciation 114,831 114,831 114,831 114,831	and rentals		6,676			(516)	6,160	
TOTAL OPERATING	Ineligible expenses							
	Depreciation		114,831				 114,831	
EXPENSES \$ 414,950 \$ 32,675 \$ 113,817 \$ 561,442	TOTAL OPERATING							
	EXPENSES	\$	414,950	\$	32,675	\$ 113,817	\$ 561,442	

STATEMENT OF NONOPERATING REVENUES - LOCAL FOR THE YEAR ENDED SEPTEMBER 30, 2004

Advertising Miscellaneous income Interest earnings	\$ 6,576 10,714 76
TOTAL NONOPERATING REVENUES - LOCAL	\$ 17,366

STATEMENT OF NONOPERATING REVENUES - STATE AND FEDERAL FOR THE YEAR ENDED SEPTEMBER 30, 2004

Formula operating assistance (ACT 51) Adjustment of prior year reimbursement	\$ -	180,147 (7,241)
Total State Grants	,	172,906
Federal grants U.S.D.O.T. operating grant - Section 5311 Adjustment of prior year reimbursement R.T.A.P. Project Zero		46,152 (1,599) 936 18,980
Total Federal Grants		64,469
TOTAL NONOPERATING REVENUES - STATE AND FEDERAL	\$	237,375

STATEMENT OF NET ELIGIBLE EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2004

	FEDERAL STATE SEC 5311 OPERATING REVENUE ASSISTANCE			PROJECT ZERO		
OPERATING EXPENSES Labor Fringe benefits Contractual services Materials and supplies Utilities Insurance Taxes and fees Miscellaneous Interest Leases and rentals Depreciation	\$	241,596 50,709 45,345 44,701 6,523 28,308 1,394 2,373 738 5,899 109,939	\$	241,596 50,709 45,345 44,701 6,523 28,308 1,394 2,373 738 5,899 109,939	\$	10,750 2,256 2,018 1,989 290 1,260 62 106 33 261 4,892
TOTAL OPERATING EXPENSES LESS INELIGIBLE EXPENSES		537,525	•	537,525	No. of Contract of	23,917
Audit fee Association dues RTAP Depreciation TOTAL INELIGIBLE EXPENSES	_	5,100 105 896 109,939 116,040		105 896 109,939 110,940		5 40 4,892 4,937
NET ELIGIBLE EXPENSES Maximum Section 5311 reimbursement 10.95% of \$ 421,485, not to exceed \$46,153	\$ \$ \$_	421,485	\$	426,585	\$	18,980
Maximum State operating assistance 42.23% of \$ 426,585, not to exceed \$180,147	=		\$	180,147		
Maximum Project Zero contract 100% of \$18,980, not to exceed \$18,980					\$	18,980

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE YEAR ENDED SEPTEMBER 30, 2004

FEDERAL AND STATE GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE	FEDERAL CFDA NUMBER	PASS- THROUGH GRANTOR'S NUMBER		PROGRAM AWARD AMOUNT		TOTAL SYSTEM EXPENSES
FEDERAL U.S. Department of Transportation Passed through MDOT Operating Assistance - Section 5311 FY 03-04 Adjustment of prior year RTAP training funds Capital contribution	20.509 20.509 20.500	2003-0095/Z3	\$	46,153 (1,599) 936 10,251	\$	46,153 (1,599) 936 10,251
U.S. Department of Health and Human Services Passed through Michigan Family Independence Agency and MDOT Project Zero TOTAL FEDERAL AWARDS	93.558	N/A	-	18,980 74,721	_	18,980 74,721
STATE Michigan Department of Transportation Operating Assistance - ACT 51 FY 03-04 Adjustment of prior year Capital contribution TOTAL STATE AWARDS	N/A 20.500	N/A	-	180,147 (7,241) 41,004 213,910	<u>-</u>	180,147 (7,241) 41,004 213,910
TOTAL FEDERAL AND STATE AWARDS			\$_	288,631	\$_	288,631

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REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Clinton Area Transit System St. Johns, Michigan

We have audited the general purpose financial statements of the CLINTON AREA TRANSIT SYSTEM, as of and for the year ended September 30, 2004, and have issued our report thereon dated November 30, 2004. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States.

Compliance

As a part of obtaining reasonable assurance about whether the Clinton Area Transit System's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our test disclosed no instances of noncompliance that are required to be reported under <u>Government Auditing Standards</u>.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Clinton Area Transit System's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operations that we consider to be material weaknesses.

This report is intended solely for the information and use of management, others within the Clinton Area Transit System, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Layton & Sichardson, P.C.

PAYROLL

During the testing of payroll, we noticed minutes on the time cards are not being kept consistent. Some of the payroll checks are being kept on quarter hour format, while other checks are being calculated on a per minute basis which is leaving a variance of total time worked. We recommend that all timesheets be kept in a the same way for each hourly employee.

Management response: The hourly employee's time is currently being calculated on the 100th of each hour.

It was also noted during our audit that the person preparing the payroll checks is also the person distributing them after they are signed. We suggest that in order to provide better payroll controls, the payroll check preparer not get the paychecks back after they have been signed.

During our audit testing, we noted that not all W-4's were accounted for in the personnel files. This prevented us from testing the federal and state withholding calculations on some employee's paychecks. We recommend that each personnel file contain a current federal and state W-4 along with any other payroll deductions. This will provide better controls when it comes to implementing payroll changes. **Management response: This has been corrected.**

GENERAL

Blank check stock is being kept in an unlocked filing cabinet. We recommend that the check stock be locked up at all times when not in use. This will help in fraud prevention. Management response: This has been implemented.

We also recommend that the board review and lower the cash disbursement authorization amount from \$10,000 to \$5,000. We feel that the lowered amount provides more controls necessary for the Organization.

We recommend that bank statements be received by the Treasurer of the Board. They should review and approve the bank statement and outstanding checks before it gets reconciled. We also recommend that when performing bank reconciliations, all outstanding checks older than six months being investigated. These recommendations will improve internal controls over cash.

We are grateful to the Organization's management and employees for the assistance and cooperation that we received during the audit, and we thank them.

Very truly yours,

Certified Public Accountants

Layton & Michardson, P.C.

PAYROLL

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Certified Public Accountants

Layton & Michardson, P.C.